

The background of the slide is a blue-toned radar or flight map. It features concentric circular arcs and intersecting lines, suggesting a coordinate system. Several data points are plotted, each with a diamond marker and associated text. In the top left, a point is labeled '315.5 kts 9662 ft'. In the top right, a point is labeled '304.2 kts 9475 ft'. In the center, a point is labeled '348.9 kts 9945 ft'. In the bottom left, a point is labeled '268.0 kts 9874 ft'. In the bottom center, a point is labeled '299.7 kts 9832 ft'. The Vicor logo is positioned in the upper left quadrant.

VICOR

Aerospace and Defense Business

Vicor market presence

40+ years heritage in
Aerospace and
Defense

>25% market share,
DC-DC converters

Global footprint
serving all domestic
and foreign branches

Ground, airborne, shipboard,
space

Engaged at 75 of top
100 global defense
companies

SWaP optimized
products/packaging

SWaP (Size, Weight, and Power)
is a valuation metric for
technology effectiveness

Enabling advanced
features in mission
critical applications

Why Vicor

- Modular, scalable power solutions
- U.S. engineered/manufactured
- High reliability
 - MIL-STD qualified (functional, environmental)
- Comprehensive product portfolio
 - DC-DC, AC-DC, filtering
 - Largest portfolio (input voltage, output voltage, power level)
- Extended product lifecycles

Key vertical segments

- Advanced radar systems
- Electronic warfare and countermeasure
- Directed energy systems
- Missile defense systems
- Fixed and rotary wing aircraft
- Unmanned systems
- Compute and control
- Communications and encryption
- Vehicle power systems
- Shipboard power infrastructure

