



High density power conversion  
accelerating the migration to  
48V power delivery networks

# Our high performance power modules enable...

Breakthrough AI  
processing  
performance

Range-extending  
48V architectures in  
electric vehicles

Advanced mission-  
critical functionality  
and data transmission

Automation, autonomy  
and electrification for  
Industry 4.0



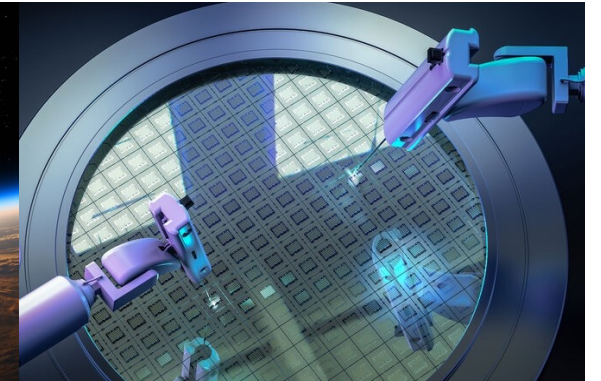
High performance  
computing



Automotive



Aerospace and  
defense



Industrial

# The journey of 48V power delivery networks

**Communications:** The first to use 48V to decrease power losses over long distances



**High performance computing:** Adopted 48V in multi KW racks for High Performance Computing

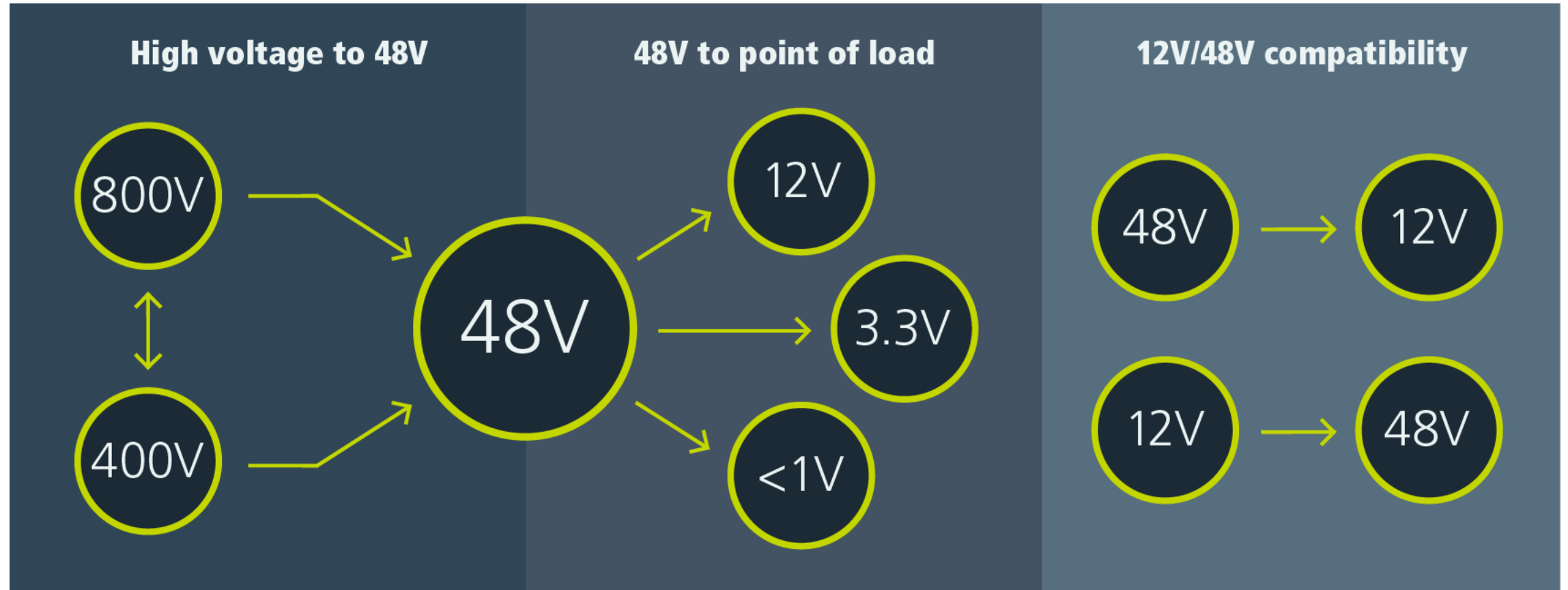


**Automotive:** Migrated to 48V to reduce the power cable weight in EVs

Industrial applications are now transitioning to reap the benefits of 48V PDN's

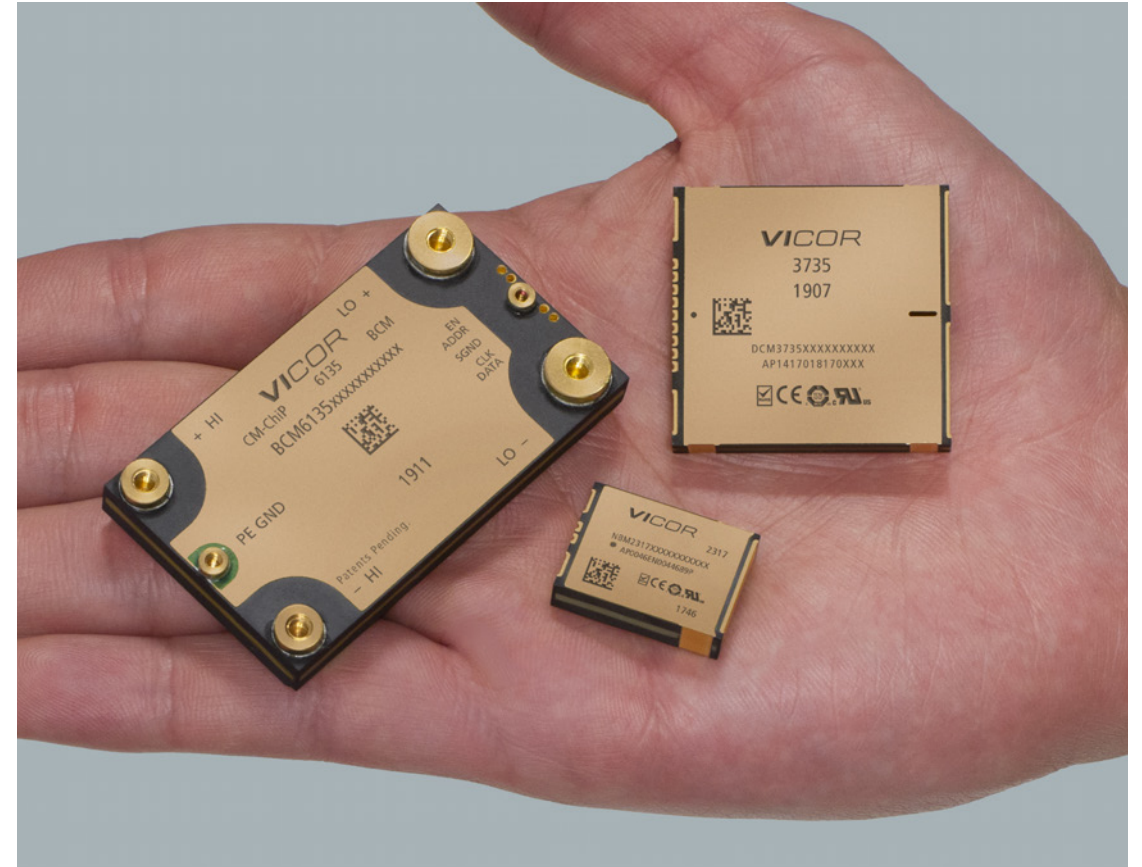


# Unique portfolio of 48V products

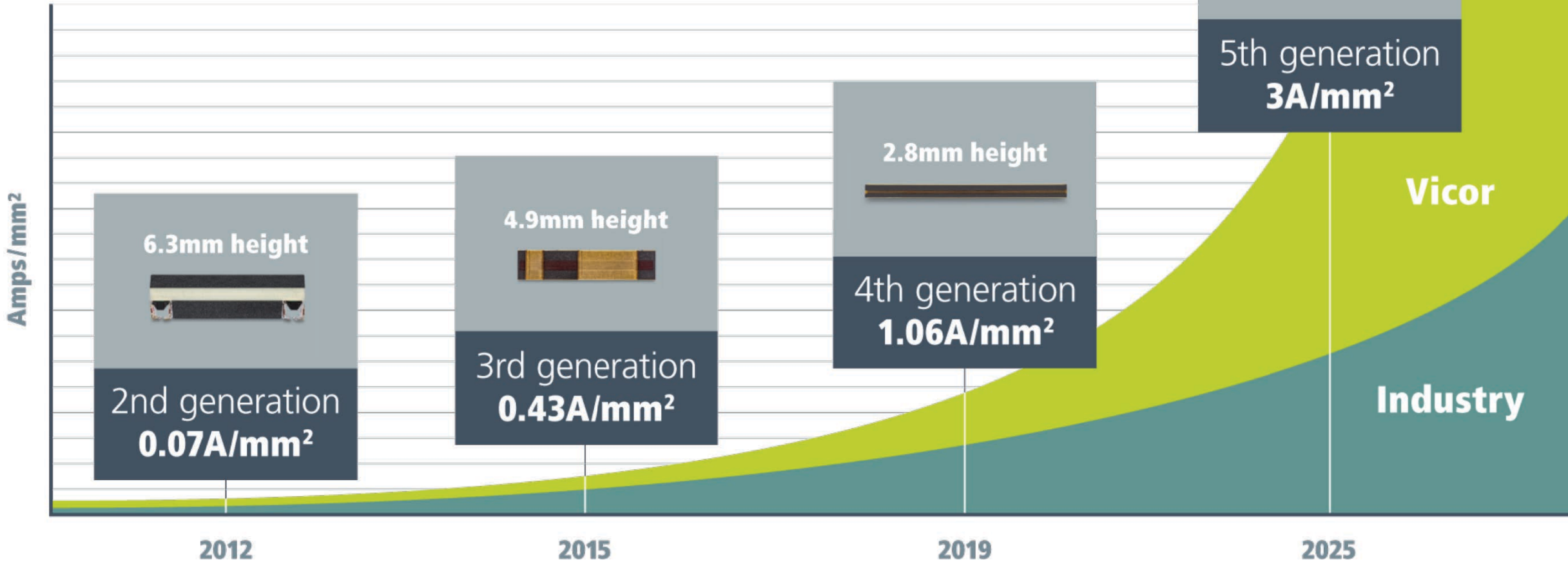


# 48V high performance power modules

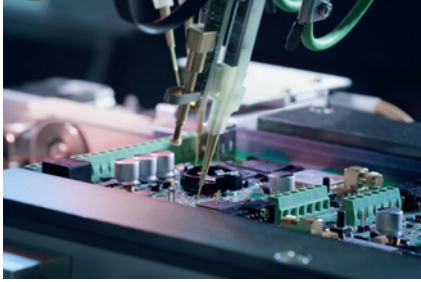
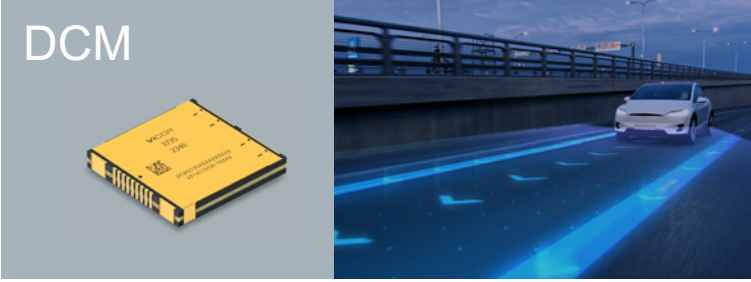
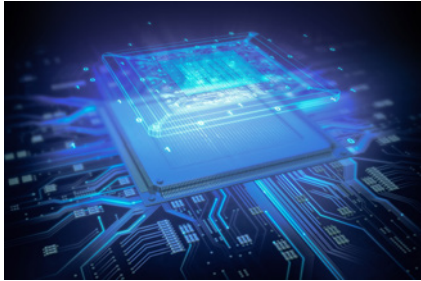
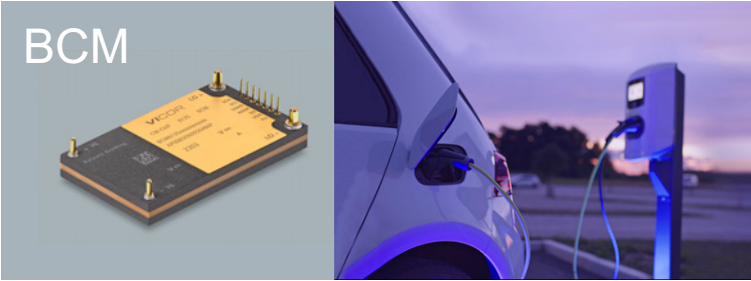
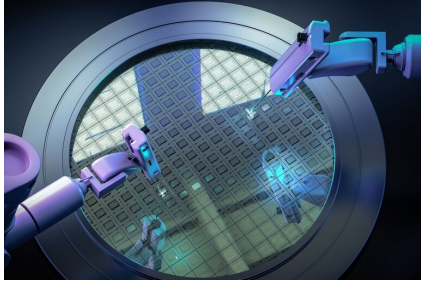
- Supporting the entire 48V power delivery network:
  - High voltage to 48V
  - 48V to point of load
  - 48V/12V compatibility
- Up to 30kW/in<sup>3</sup> power density
- Solving the toughest problems
- Enabling quick design and prototyping of 48V PDNs



# Continuous innovation provides the highest power and current density



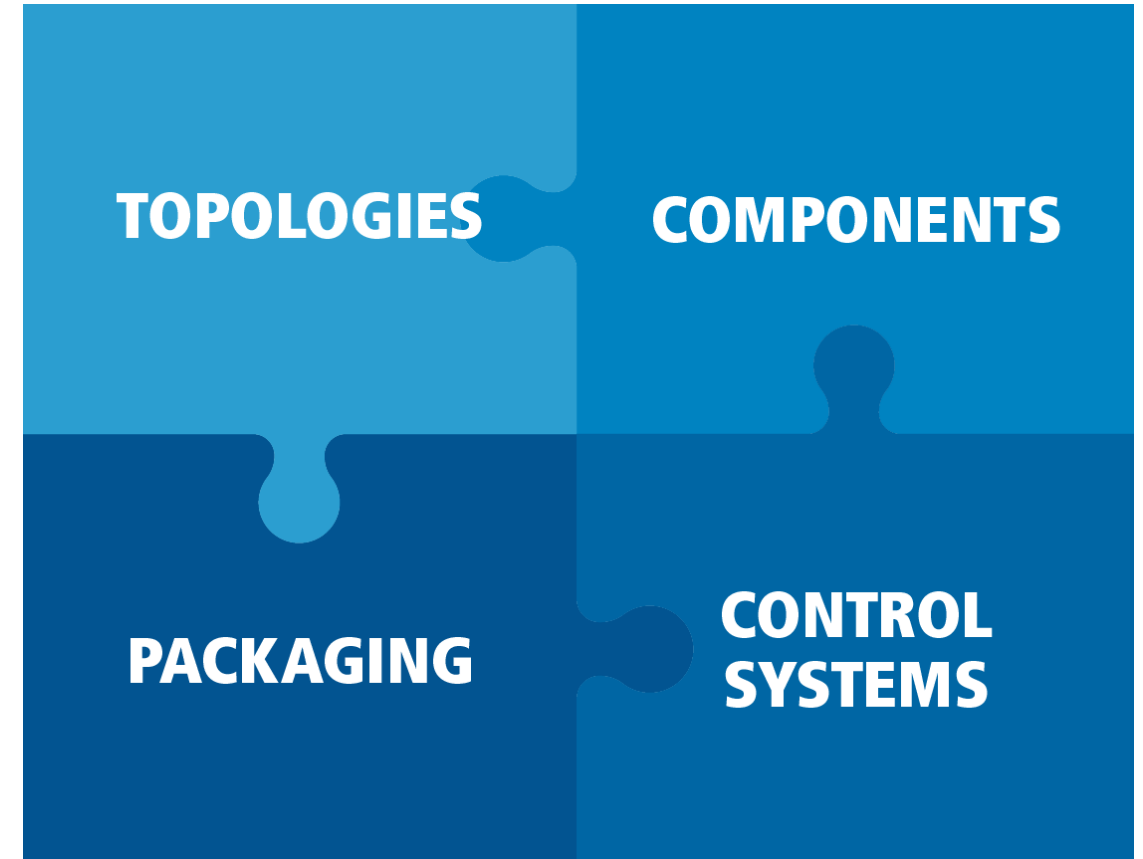
# Scaling our investments in HPC and automotive



# A growing IP licensing practice

Enables resilient, scalable supply chains for OEMs

- IP license available for all patents
- Protection from importation bans or injunctions
- Strong incentive to purchase from Vicor via royalty reduction rates



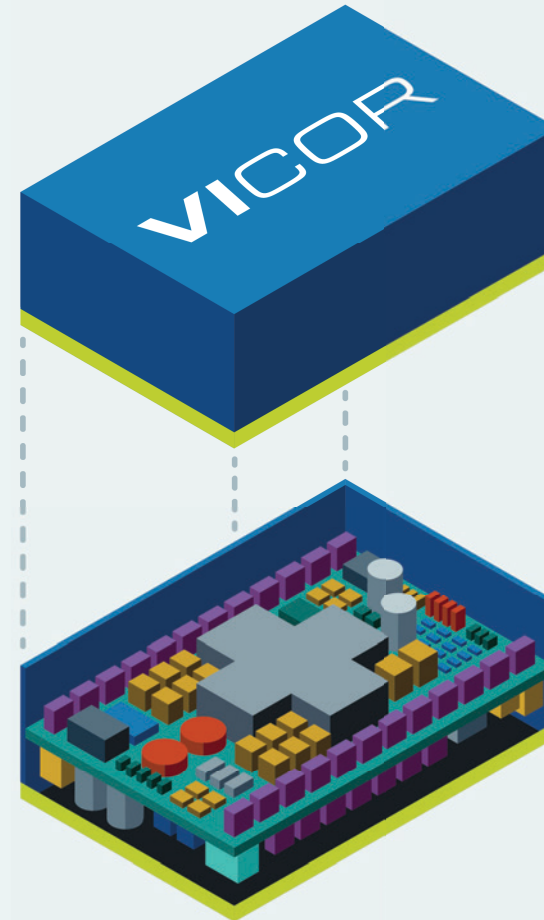


# High performance power modules

# Power modules

- Compact, lightweight and up to 10x the power density of other solutions
- Simplifies power system and thermal management design
- Fully tested and ready to implement

## Anatomy of a power module

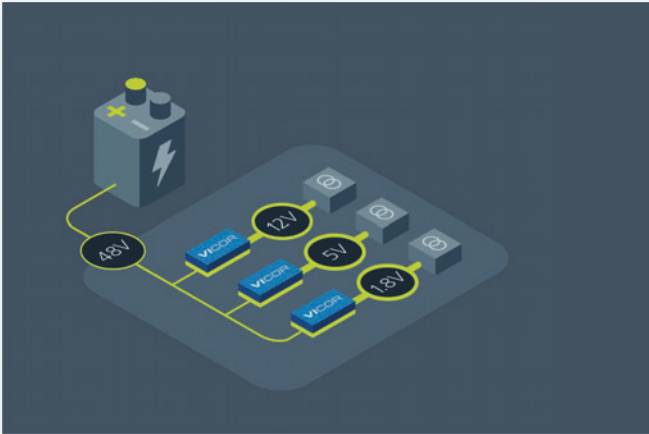


Extended variety of input and output voltages available

Isolation, regulation, conversion and voltage transformation integrated in different combinations

Hundreds of components are tightly arranged within a miniature footprint

# Simpler strategy and implementation



## Simple, modular approach

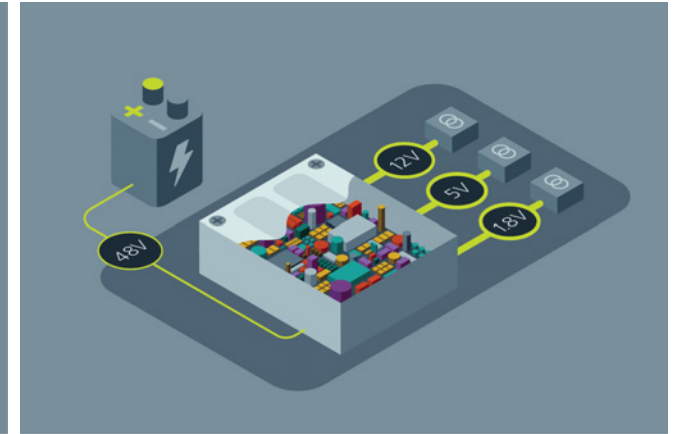
- Up to 10x power density
- Uses less board space
- Simplifies thermal management
- Flexible and scalable
- Simplifies system design

VS



## Complex discrete solution

- Requires considerable expertise
- Needs hundreds of components
- Change is difficult and risky



## Inflexible silver box

- Adding loads, changing power or voltage levels is not practical
- Susceptible to noise and external interference

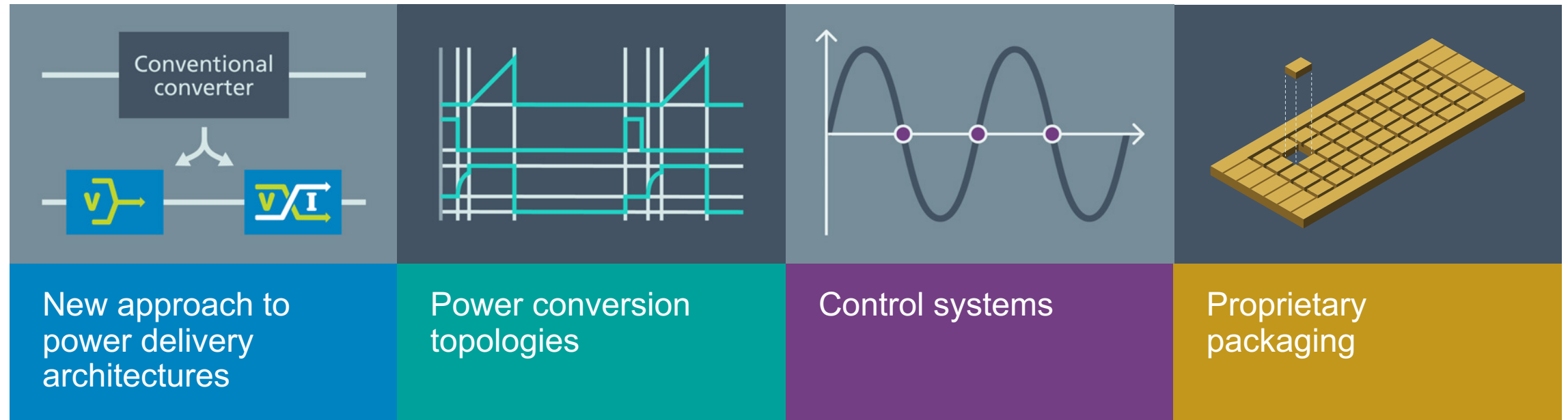
# Innovation on many fronts

Factorized power reduces power loss on the intermediate bus

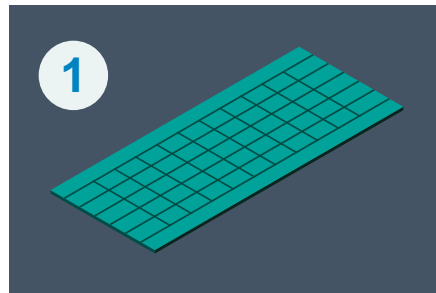
Sine amplitude conversion eliminates wasteful energy storage

Low-noise zero voltage switching performs at high frequency without sacrificing efficiency

Patented fabrication processes enable the highest density and continued innovation

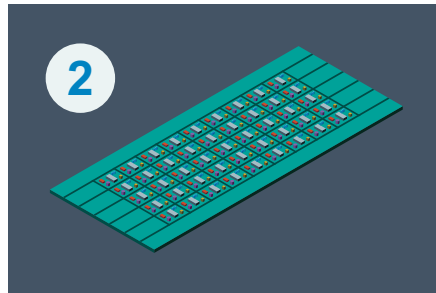


# Proprietary packaging process



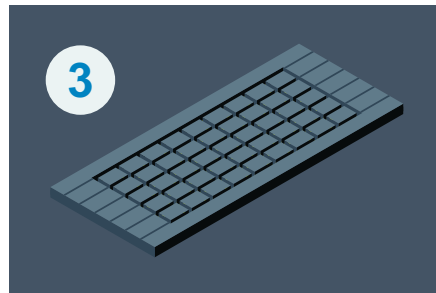
1  
Bare panel

The process begins with a bare panel, ready for multiple instances of the same high-performance module, analogous to a silicon wafer



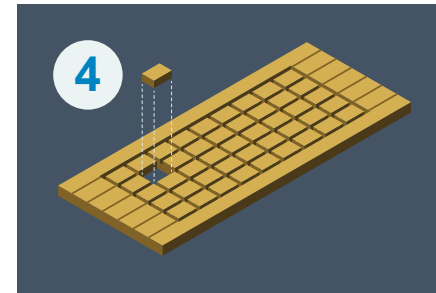
2  
Surface mounting

High-quality power components, including magnetics, are mounted and soldered via state-of-the-art pick-and-place tools



3  
Overmolding

A plastic compound encases the panel, protecting the components and creating a flat surface that makes the final product easier to handle



4  
Plating

Heat conducting metals are plated onto the panel to enable a thermally efficient and reliable finished product



5  
CHiP modules

The panels are singulated into individual modules and tested for conformance to data sheet specifications

# Vertically integrated manufacturing in Andover, MA

- The higher performance of our power modules comes from a combination of design engineering and patented fabrication processes
- Manufacturing and engineering co-located to foster collaboration and continued innovation
- Increased control and oversight on product quality and cycle times
- \$1B+ Capacity



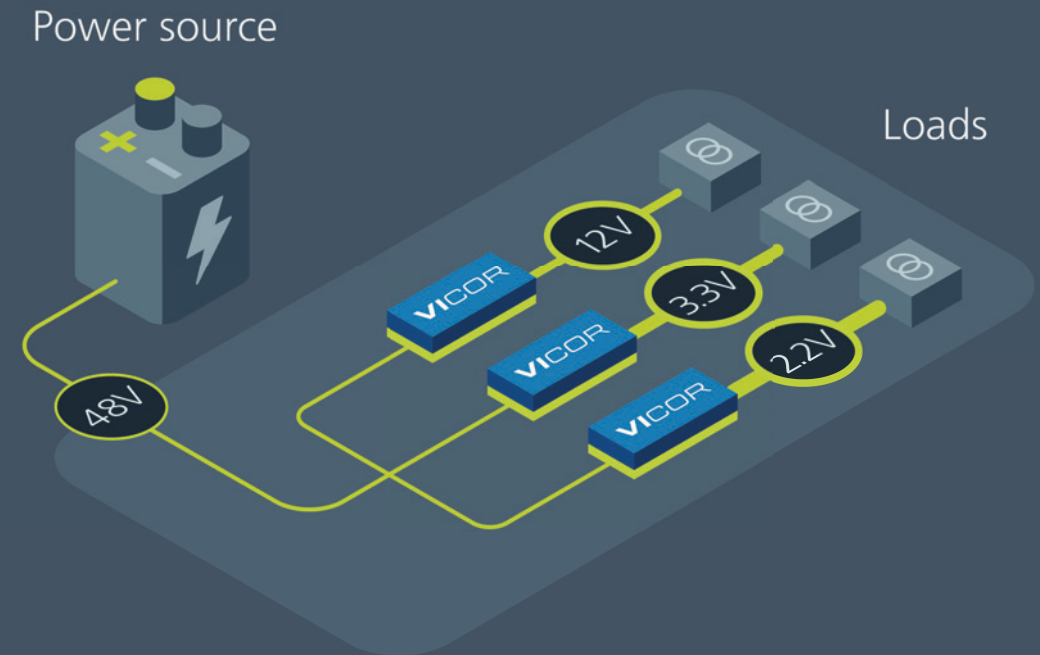


# Solving the toughest power challenges

# Modular power delivery networks

- Easier and simpler to design and implement
- Easily adaptable to changing power requirements
- Reduced time to design completion vs. designing and testing a discrete PDN
- Reduced space and weight

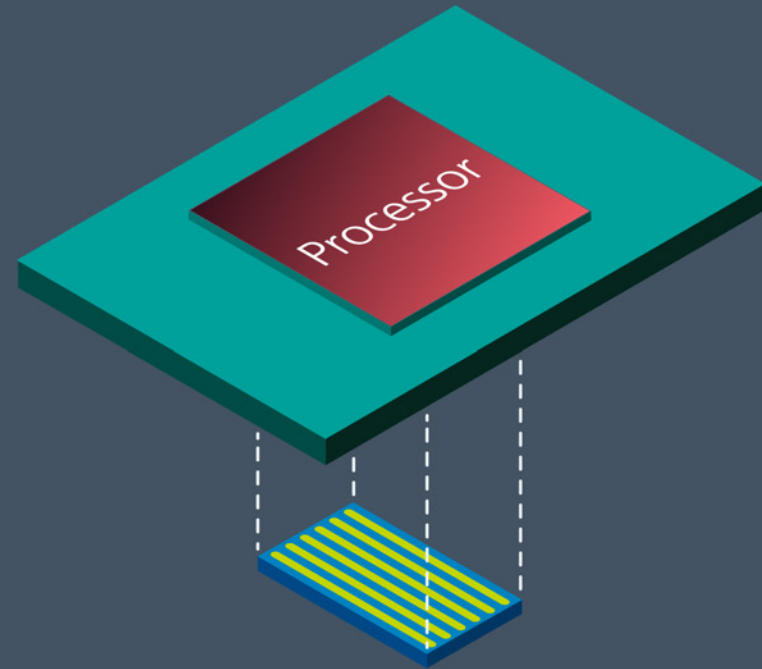
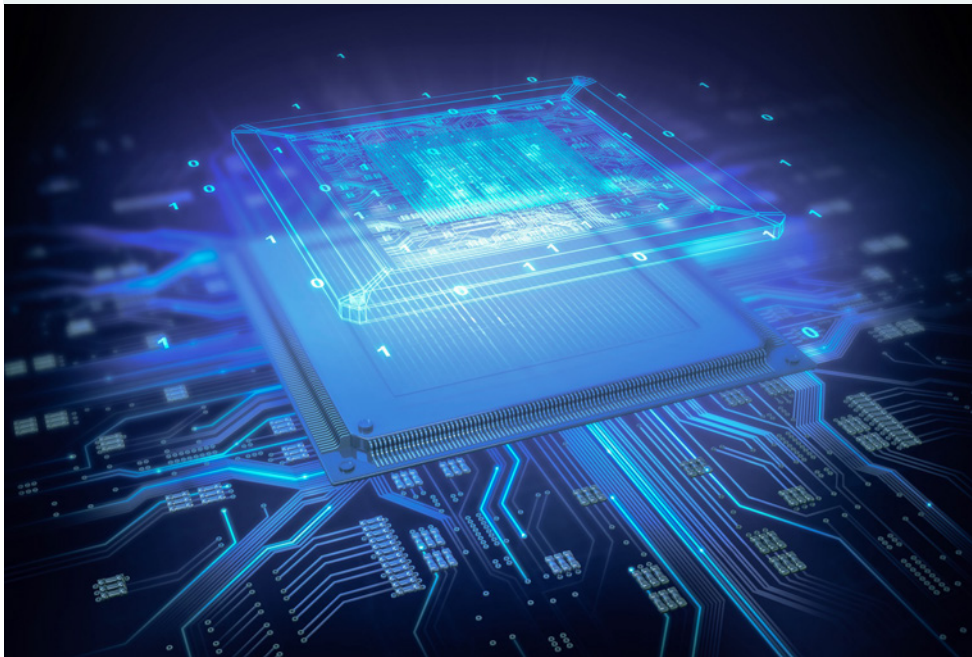
## Anatomy of a power delivery network



How Vicor power modules are arranged to deliver power

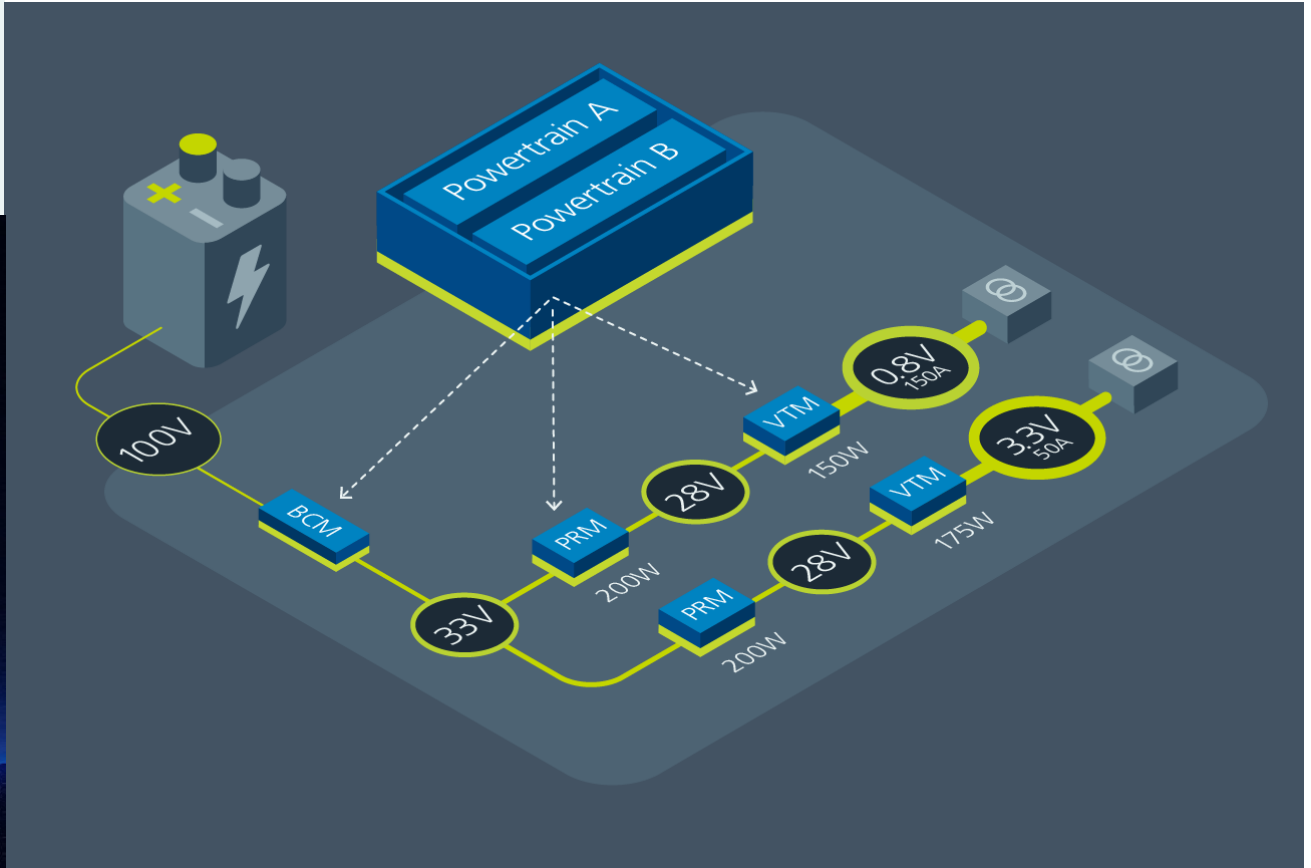
# Computing case study – Vertical power delivery

High current delivery placed right below the processor helps data centers reach their optimal AI potential



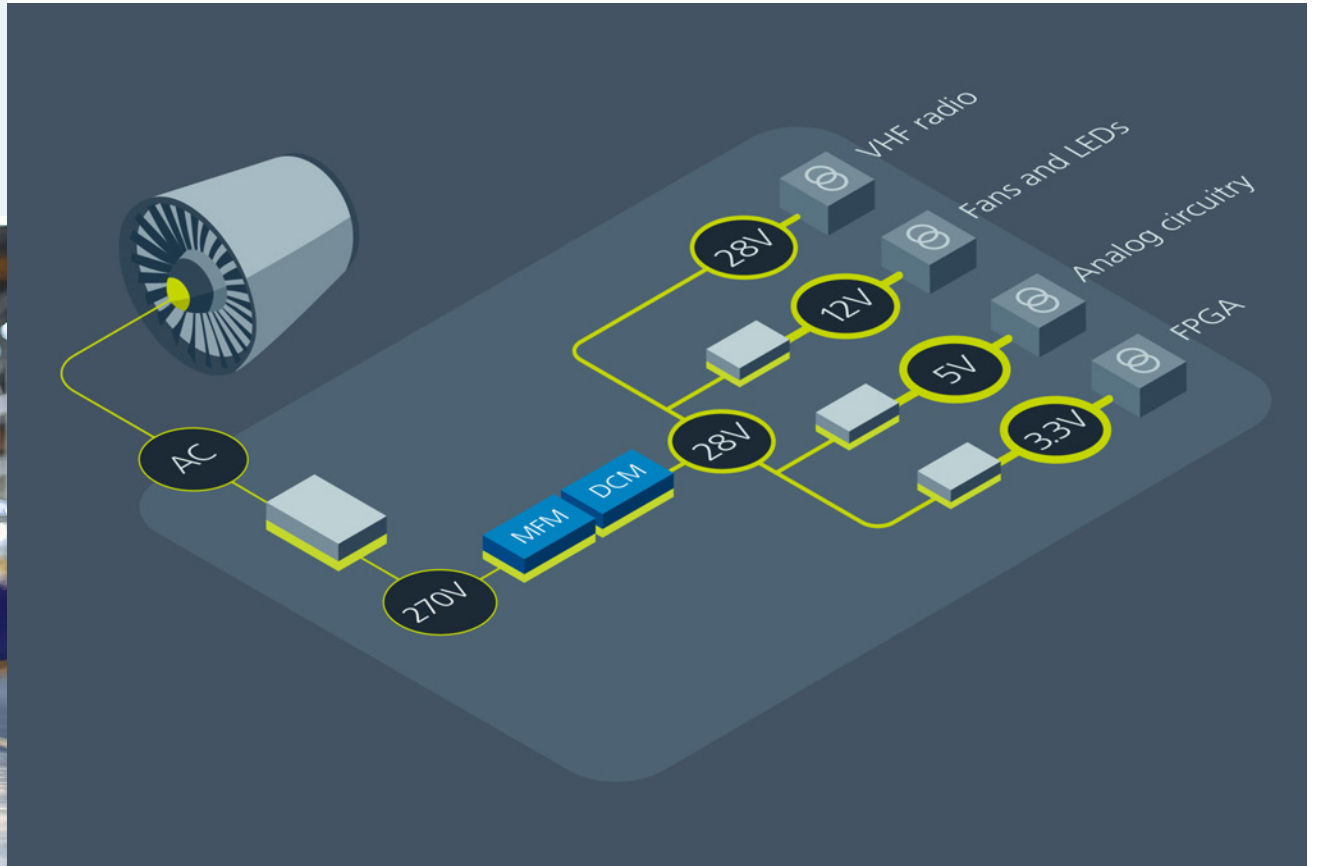
# Satellite case study – AI processing on orbit

Compact, redundant power enables advanced processors to provide real time, on orbit decision-making



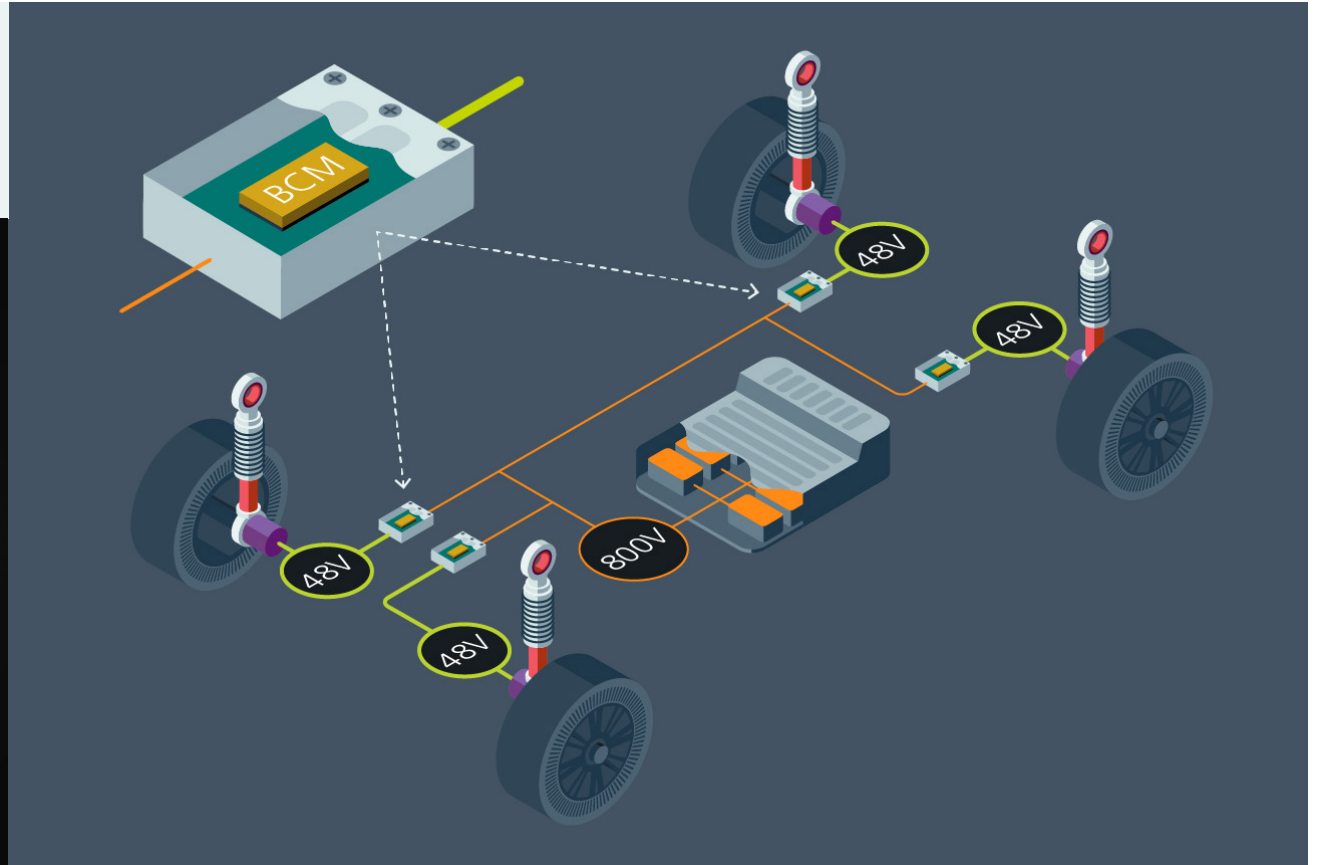
# Defense case study – Airborne 28V bus

Unrivaled power density provides a groundbreaking, lightweight solution for powering airborne systems



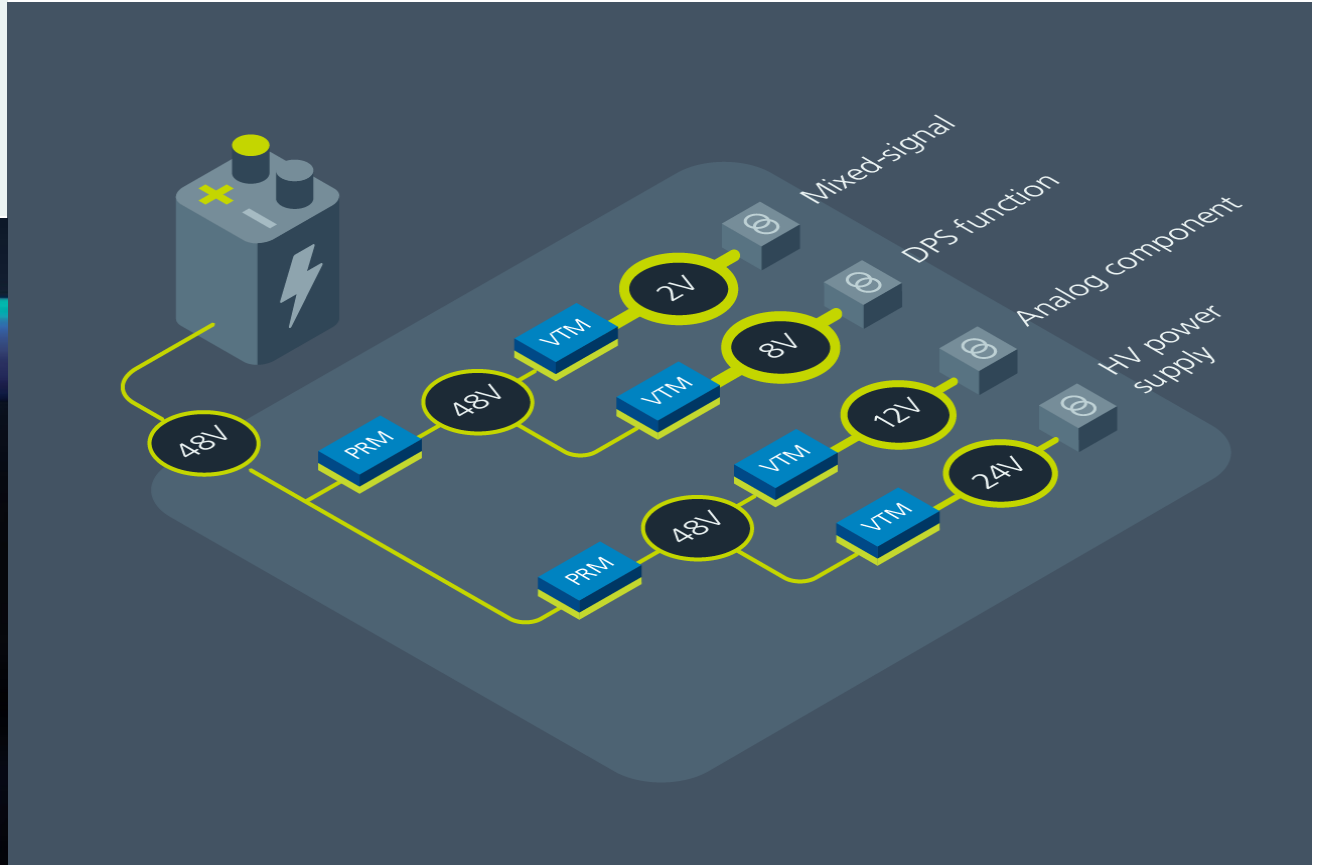
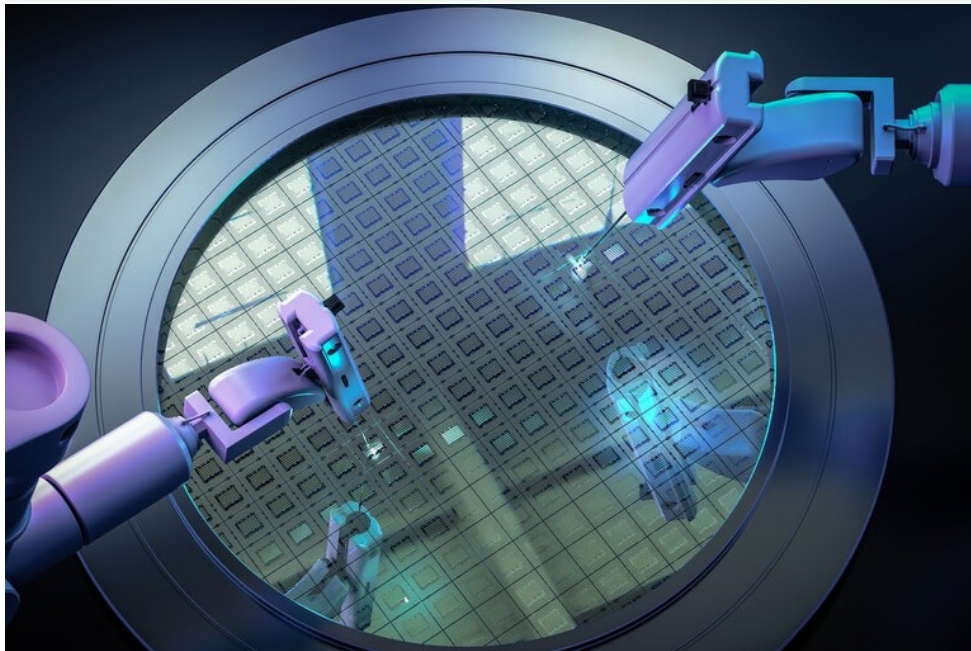
# Automotive case study – EV active suspension

Transient response and density of the Vicor bidirectional modules make active suspension viable for broader use



# Industrial case study – Test equipment

Low EMI noise and scalable power enables increased testing throughput and accuracy



# Financial information

# Corporate strategy

- Focused on our Top 100 accounts across four markets
- Channel driven broad market
- Customer defined excellence
- Vertically integrated ChiP fab
- Proprietary technology leadership in 48V power
- IP licensing practice

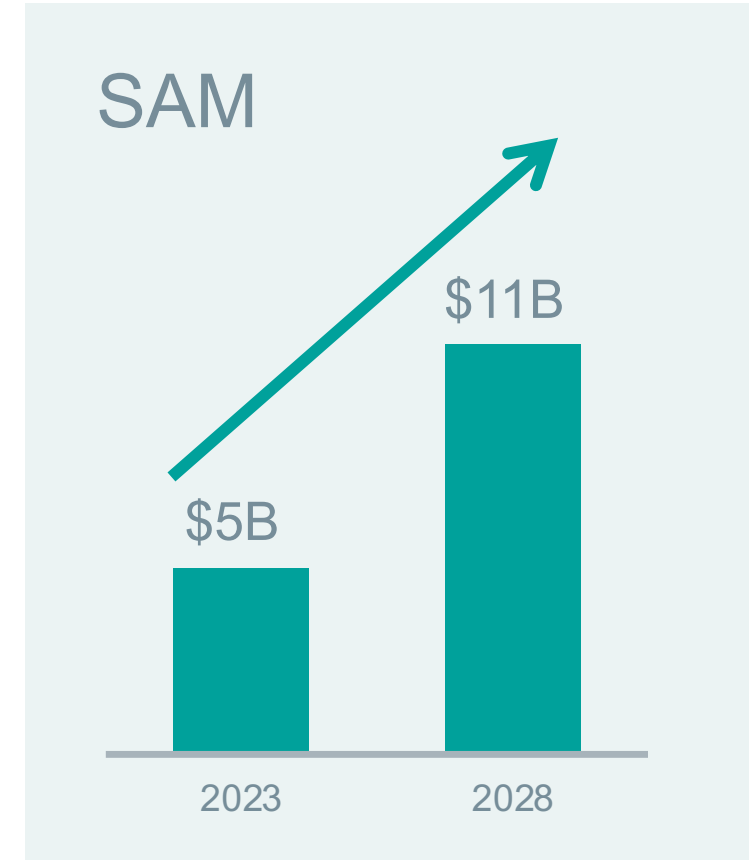


# SAM across four target markets



## High Growth Power Delivery Networks (PDNs)

- Vertical Power Delivery
- 800V to 48V PDNs
- 48V to 12V PDNs
- AC-DC 400Hz PDNs
- Radiation tolerant FPA PDNs
- VITA/SOSA standard rack modules



# Balance sheet strength

- Operating cash flow funds operating requirements
- No debt on the balance sheet
- First phase capacity expansion and investment complete
- Capacity in place to scale to \$1B annual revenue
- Selective share buyback program

*VICOR*

Thank you